### Outline of the Report of Council for the Future of Small and Micro Enterprises

~Toward Restructuring Measures and Operations to Make them Easier for SMEs and Small/Micro Enterprises ~

Basic ideas toward restructuring policies

Objectives of SME and Small/Micro enterprise policies

Drive the economic growth of Japan with a view to the global market by becoming seeds of new industries Firmly support local employment and society, and spread vitality and profundity all over Japan (SMEs can conduct flexible and mobile activities as they are small) Review the past SME policies and restructure the system to focus on small and micro enterprises (as well as improve its operation drastically)

For small and micro enterprises at various stages/with various orientations, develop detailed support measures that meet their actual needs

Examine elaborating/enhancing of the position of small and micro enterprises under the Small and Medium-sized Enterprise Basic Act

The independence/self-support /efforts of SMEs themselves which receive support are also important.

It is important to steadily take support measures for mediumsized enterprises as well as small and micro enterprises.

### Exhaustive response to management problems

#### Management support system

- O Radical strengthening of "knowledge support"
- → Establishment of a new "knowledge support" platform
- Sharing practical and living knowledge on a regional basis that is necessary at each stage of start, stabilization, growth, and succession of a business
- O Making the evaluation and ability of the business support organizations "visible" and publicizing them
- O <u>Increasing the expertise of SME</u> management consultants
- O Management support utilizing the IT cloud
- O Review of Act on Supporting
  Small Business by Commerce and
  Industry Association and Chamber of
  Commerce and Industry: From
  support for associations to support
  for individual enterprises

#### **Human resources**

# O Securing/development/settlement of human resources

- Consistent regional human resource support
  - \* "Small Business Michelin" of excellent enterprises
- Internship program
- Career education in school
- O Steady implementation of the SME Business Capabilities Enhancement Support Bill
- (diversification/strengthening of business support organizations)
- O Revitalization and strengthening of the support functions of existing organizations, such as commerce and industry associations, chambers of commerce and industry, and federations
- Drastic improvement of on-site capability and recognition
- Revitalization and strengthening of management support functions

Consideration given to SMEs and small/micro Enterprises in terms of the social security/employment systems

# Market development/transactions

#### O Market development

i. Support for market development, etc. to address the decrease in domestic demand, changes in the transaction structure, etc. ii. Improving the recognition of products and evaluating products, etc.

Wisdom/skills/sensitivity of Japan

- iii. Further support for overseas business
- <u>Discovering promising small enterprises</u> and providing detailed support
- •Support regional/business type collaboration
- •The government lead marketing and support for stable overseas operations.
- Expansion of financial support (including long-term capital)
- Improvement of support operations (prolonging the support period, etc.)

#### OEnsuring of proper transactions

- i. Consideration of the review of the Act against Delay in Payment of Subcontract Proceeds, Etc. to Subcontractors (subjects of the regulation, etc.), stricter application of the Act, and development of an environment that facilitates receipt of consultation services
- ii. <u>Drastic review of the Act on the Promotion of</u>
  <u>Subcontracting Small and Medium-sized</u>
  Enterprises

Support for cooperation among subcontractors, etc.

### Technology

### O Further strengthening of technical capabilities

: Creation of technical development support for small and micro enterprises (smaller amounts, shorter periods, etc.), exhaustive support for adoption, revitalization of industrial clusters, etc.

## O Succession of technology/skills : Promotion of efforts within companies and

- regions as well as the efforts of human resource development mediation companies
- Strengthening of efforts through collaboration among the Ministry of Economy, Trade and Industry, the Ministry of Health, Labor and Welfare, and the Ministry of Education, Culture, Sports, Science and Technology

#### O Facilitation of business succession

- \* Review of the business succession tax system
- \* Enrichment of knowledge support, etc.

### Basic business capabilities (corporate accounting, etc.)

OStrengthening of management power through promotion of utilization of the "A new document presenting guidelines for SME accounting ("Tyusho Kaikei Yoryo")" (using books as tools for improving management)

\*Mechanism of confirmation by professional accountants

#### Financing

O Development of exhaustive financing measures according to the stage/orientation of each enterprise

- i. Supply of funds in the form of capital to growth-oriented small and micro enterprises (creation of small businesses investment, capital subordinated loans, etc.)
- ii. <u>Drastic review of Managerial</u> Improvement Loans
- →Shift to a system corresponding to the needs of each enterprise
  Growth-oriented: expansion of the ceiling on loans/lower interest rates
- Community-based: prolongation of the loan period, etc.
- iii. Act on Equipment Installation Support for Small Enterprises
- -> Abolished

# O Desirable means of credit guarantee/security

- Desirable credit guarantee system
- Development of a system to facilitate ABL (Asset-based Lending), etc.

Implementation of measures to bring out the vitality of young people Development of an environment that enables women to play an active role Support for start-ups of wide-ranging businesses with the use of experience/sensitivity, etc. of women Small Business Future Subsidy Drastic promotion of business start-ups/inauguration by young people and women Support for the second Support for start-ups of global Development of a pleasant working Measures to enable young people to Support for start-ups of businesses inauguration of businesses growth-based businesses environment for women serve as a new source of to create regional demand vitality/leading players in Japan O Support for the O Expansion of parenting support OPromotion of business start-ups development of new services O Promotion of young people's of by women/young people, etc. OPromotion of business start-ups businesses by successors participation in management / by persons of "spin-outs", etc. : Creation of a subsidy O Support for enterprises that work : Creation of a subsidy for the facilitation of a generation shift : Creation of a subsidy Fund matching and creation of a to develop a pleasant working development of new i. Facilitation succession/acceleration environment for women (public loan/guarantee that is integral to businesses conducted by of businesses post-inauguration management recognition, etc.) young successors to Review of the tax system and support businesses (subsidy for the knowledge support OSufficient verification of the angel O Support for female job seekers to ODrastic strengthening of second inauguration of Support for the development of new tax system and comprehensive overcome the blanks in their careers "knowledge support" businesses by successors, etc. businesses) review of tax systems relating to (internship programs for housewives, Creation of opportunities for inauguration of businesses ii. Strengthening of the role of young etc.) entrepreneurs to acquire people in SME associations O Facilitation of business knowledge succession (as mentioned OImprovement of equity O Development of environment above) investment incentives Support for entrepreneurs by OSecuring of young human supporting compatibility between

those who have experience to start >

O Improvement of the recognition

of enterprises that have just been

Local

resources/exertion of their vitality

: Internship programs, etc.

Encouraging the prosperity of local community

Drastic measures to decrease vacant stores by supporting retail shops

inaugurated

up businesses, etc.

Promoting the regional transaction network

Considering establishment of the

"measures for young/female

entrepreneurs, etc." in SME

subsidies, etc.)

measures (such as adoption of

Support for small and micro enterprises through collaboration with related ministries and agencies (Ministry of Health, Labor and Welfare, Ministry of Agriculture, Forestry and Fisheries, Ministry of Land, Infrastructure, Transport and Tourism, etc.)

work and housework (collaborating

Welfare, etc.)

with the Ministry of Health, Labor and

Implementation system of the government, etc.

Planning/implementation of policies based on the candid opinions of the persons concerned

: Preference dividend for parties

other than the SMRJ (Organization

Regional Innovation)

for Small & Medium Enterprises and

Exhaustive provision of information all over Japan

Review of operation of existing measures / drastic simplification of application procedures

Collaboration among related ministries and agencies Roles of the national and local governments

Improvement of on-site capability